

HOLDING ENVIRONMENT FOR EXPERIMENTATION		
Components of a Holding Environment	In Place	To Do
Structure & safety		
New structures and processes created for people to surface & discuss values, perspectives and ideas.		
Shared language		
Stakeholders understand the terminology, concepts and frameworks being used to collaborate		
Shared Values & Purpose		
Values and shared purpose in place.		
Physical Environment		
A space to enable learning and dialogue e.g.: location, room set up, environment		
Relationships		
Current credibility and relationship with stakeholders – e.g. expertise, practice and reputation. Confidentiality is trusted.		
Clarity and trust in authority		
Functions of protection, direction and order are in place and there is sufficient trust in the role/organisation to hold authority role.		
Existing culture		
History and style of the group dynamics - bonds, norms, values, rituals		
Facilitation		
Role or skill present of Internal or external facilitatation – able to work with objectivity and neutrality		
Time		
Provision of clear time boundaries for collaborative work within a long term context.		
Who are the stakeholders		
Do the current stakeholders represent the dynamics of the issue youre addressing? Do they bring diversity, influence, resources skills		
Urgency		
Is there readiness and urgency for change on this issue?		